

Date:

Monday 14 July 2025 at 4.00pm

Venue:

Council Chamber, Dunedin House, Columbia Drive; , Thornaby, Stockton-on-Tees
TS17 6BJ

Cllr Jim Beall (Chair)

Cllr Robert Cook, Cllr Kevin Faulks, Cllr Stefan Houghton, Cllr Sufi Mubeen,
Cllr David Reynard, Cllr Marilyn Surtees, Cllr Hilary Vickers and Cllr Sylvia Walmsley

Agenda

1. **Evacuation Procedure** (Pages 7 - 10)
2. **Apologies for Absence**
3. **Declarations of Interest**
4. **Minutes** (Pages 11 - 14)
To approve the minutes of the last meeting held on 9 June 2025.
5. **Scrutiny Review of Muslim and Faith Burial Services** (Pages 15 - 32)
To receive information in relation to this scrutiny topic.
6. **Chair's Update and Select Committee Work Programme 2025-2026** (Pages 33 - 34)

Members of the Public - Rights to Attend Meeting

With the exception of any item identified above as containing exempt or confidential information under the Local Government Act 1972 Section 100A(4), members of the public are entitled to attend this meeting and/or have access to the agenda papers.

Persons wishing to obtain any further information on this meeting, including the opportunities available for any member of the public to speak at the meeting; or for details of access to the meeting for disabled people, please.

Contact: Scrutiny Officer, Michelle Gunn on email michelle.gunn@stockton.gov.uk

Key – Declarable interests are :-

- Disclosable Pecuniary Interests (DPI's)
- Other Registerable Interests (ORI's)
- Non Registerable Interests (NRI's)

Members – Declaration of Interest Guidance

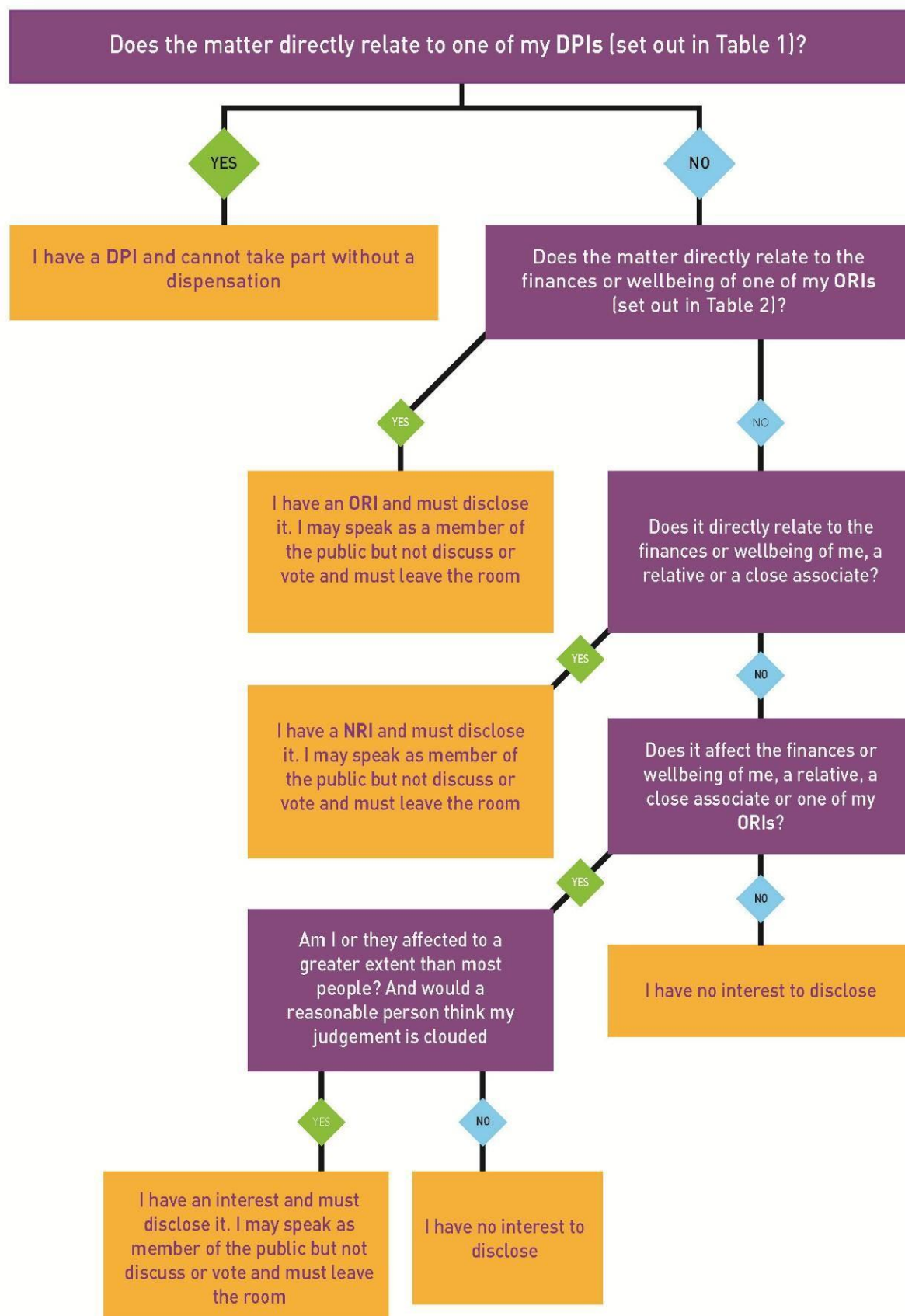


Table 1 - Disclosable Pecuniary Interests

Subject	Description
Employment, office, trade, profession or vocation	Any employment, office, trade, profession or vocation carried on for profit or gain
Sponsorship	Any payment or provision of any other financial benefit (other than from the council) made to the councillor during the previous 12-month period for expenses incurred by him/her in carrying out his/her duties as a councillor, or towards his/her election expenses. This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.
Contracts	Any contract made between the councillor or his/her spouse or civil partner or the person with whom the councillor is living as if they were spouses/civil partners (or a firm in which such person is a partner, or an incorporated body of which such person is a director* or a body that such person has a beneficial interest in the securities of*) and the council — (a) under which goods or services are to be provided or works are to be executed; and (b) which has not been fully discharged.
Land and property	Any beneficial interest in land which is within the area of the council. 'Land' excludes an easement, servitude, interest or right in or over land which does not give the councillor or his/her spouse or civil partner or the person with whom the councillor is living as if they were spouses/ civil partners (alone or jointly with another) a right to occupy or to receive income.
Licences	Any licence (alone or jointly with others) to occupy land in the area of the council for a month or longer.
Corporate tenancies	Any tenancy where (to the councillor's knowledge)— (a) the landlord is the council; and (b) the tenant is a body that the councillor, or his/her spouse or civil partner or the person with whom the councillor is living as if they were spouses/ civil partners is a partner of or a director* of or has a beneficial interest in the securities* of.
Securities	Any beneficial interest in securities* of a body where— (a) that body (to the councillor's knowledge) has a place of business or land in the area of the council; and (b) either— (i) the total nominal value of the securities* exceeds £25,000 or one hundredth of the total issued share capital of that body; or (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the councillor, or his/ her spouse or civil partner or the person with whom the councillor is living as if they were spouses/civil partners have a beneficial interest exceeds one hundredth of the total issued share capital of that class.

* 'director' includes a member of the committee of management of an industrial and provident society.

* 'securities' means shares, debentures, debenture stock, loan stock, bonds, units of a collective investment scheme within the meaning of the Financial Services and Markets Act 2000 and other securities of any description, other than money deposited with a building society.

Table 2 – Other Registerable Interest

You must register as an Other Registrable Interest:

a) any unpaid directorships

b) any body of which you are a member or are in a position of general control or management and to which you are nominated or appointed by your authority

c) any body

(i) exercising functions of a public nature

(ii) directed to charitable purposes or

(iii) one of whose principal purposes includes the influence of public opinion or policy (including any political party or trade union) of which you are a member or in a position of general control or management

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Council Chamber, Dunedin House Evacuation Procedure & Housekeeping

Entry

Entry to the Council Chamber is via the South Entrance, indicated on the map below.



In the event of an emergency alarm activation, everyone should immediately start to leave their workspace by the nearest available signed Exit route.

The emergency exits are located via the doors on either side of the raised seating area at the front of the Council Chamber.

Fires, explosions, and bomb threats are among the occurrences that may require the emergency evacuation of Dunedin House. Continuous sounding and flashing of the Fire Alarm is the signal to evacuate the building or upon instruction from a Fire Warden or a Manager.

The Emergency Evacuation Assembly Point is in the overflow car park located across the road from Dunedin House.

The allocated assembly point for the Council Chamber is: D2

Map of the Emergency Evacuation Assembly Point - the overflow car park:



All occupants must respond to the alarm signal by immediately initiating the evacuation procedure.

When the Alarm sounds:

1. **stop all activities immediately.** Even if you believe it is a false alarm or practice drill, you MUST follow procedures to evacuate the building fully.
2. **follow directional EXIT signs** to evacuate via the nearest safe exit in a calm and orderly manner.
 - do not stop to collect your belongings
 - close all doors as you leave
3. **steer clear of hazards.** If evacuation becomes difficult via a chosen route because of smoke, flames or a blockage, re-enter the Chamber (if safe to do so). Continue the evacuation via the nearest safe exit route.
4. **proceed to the Evacuation Assembly Point.** Move away from the building. Once you have exited the building, proceed to the main Evacuation Assembly Point immediately - located in the **East Overflow Car Park**.
 - do not assemble directly outside the building or on any main roadway, to ensure access for Emergency Services.

5. await further instructions.

- **do not re-enter the building under any circumstances without an “all clear”** which should only be given by the Incident Control Officer/Chief Fire Warden, Fire Warden or Manager.
- do not leave the area without permission.
- ensure all colleagues and visitors are accounted for. Notify a Fire Warden or Manager immediately if you have any concerns

Toilets

Toilets are located immediately outside the Council Chamber, accessed via the door at the back of the Chamber.

Water Cooler

A water cooler is available at the rear of the Council Chamber.

Microphones

During the meeting, members of the Committee, and officers in attendance, will have access to a microphone. Please use the microphones, when invited to speak by the Chair, to ensure you can be heard by the Committee and those in attendance at the meeting.

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Place Select Committee

A meeting of Place Select Committee was held on Monday 9th June 2025.

Present: Cllr Jim Beall (Chair), Cllr Stefan Barnes (sub Cllr Kevin Faulks), Cllr Robert Cook, Cllr Stefan Houghton, Cllr Sufi Mubeen, Cllr David Reynard, Cllr Marilyn Surtees, Cllr Hilary Vickers and Cllr Sylvia Walmsley

Officers: Jane Edmonds (R&IG), Dale Rowbotham, Erin Evans, Darren Robinson (CSEC), and Michelle Gunn (CS)

Also in attendance: Paul Thwaites (Middlesbrough Council), Aleem Hussein, Haji Jabar (Thornaby Funeral Services), Imam Waleid Allam (Abu Bakr Mosque), Sumair Masood (Maryam Mosque)

Apologies: Cllr Kevin Faulks

PLA/13/25 Evacuation Procedure

The Committee noted the evacuation and housekeeping procedure.

PLA/14/25 Declarations of Interest

Cllr Sylvia Walmsley declared a personal/non prejudicial interest as she was close personal friends with a contributor.

PLA/15/25 Minutes

AGREED the minutes of the meeting held on 19 May 2025 be confirmed as a correct record and signed by the Chair.

PLA/16/25 Scrutiny Review of Affordable Housing

The Assistant Director for Housing and a Fairer Stockton-on-Tees presented an action plan setting out how the agreed recommendations from the Scrutiny Review of Affordable Housing would be implemented and target dates for completion. The overall aim of the review had been to explore potential options for how Stockton-on-Tees Borough Council as a non-stock holding authority could increase the supply of affordable rented housing in the borough and thereby address the housing need.

It was noted that the Affordable Housing Option Appraisal supported in *Recommendation 1* would be presented to Cabinet for approval on 12 June 2025. The Common Allocation Policy referred to in *Recommendation 4* had been approved by all partnering Authorities and therefore would be implemented on 7 July 2025.

Discussion took place regarding Local Housing Allowance Rates, with members expressing concern that these did not match the rising cost of private rent and had a considerable impact on residents' budgets. Members felt that the letter to Central Government regarding this matter under recommendation five should be sent by the end of June 2025.

The Committee thanked the officer for the action plan and suggested that an update on progress be brought back before the next 12 months, at a date to be determined.

AGREED that the Action Plan be approved with an amendment to the date of completion for *Recommendation 5* to end of June 2025, and a progress update be provided in due course.

PLA/17/25 Scrutiny Review of Muslim and Faith Burial Services

The Committee received verbal evidence from representatives of Thornaby Funeral Services, along with the Imam of Abu Bakr Mosque and chair of Maryam Mosque in Acklam. They explained burial chambers/rings were a preference, not a requirement, in the Muslim faith, and that the majority of the community that they served did not want a burial chamber but wished their casket to be placed in to a soil plot. It was noted that some Muslims did not wish to be buried in a casket but placed in the grave in only a shroud, however this was not practiced locally.

Concern was raised by Thornaby Funeral Services and the representatives of the Mosque that the concrete burial chambers and rings filled with water due to the climate of the country and terrain in the local cemeteries. It was noted that they had undertaken three burials outside of the Borough where the sides of the plot were lined with breezeblocks on the family's request which acted as a trench and caused problems. They believed that the majority in their community would not wish their family members to be buried in such conditions.

It was noted that some members of the Maryam Mosque were choosing to bury their family members in Thornaby cemetery incurring extra cost rather than a Middlesbrough cemetery as they did not wish to be buried in a burial chamber which Middlesbrough used for Sunday burials.

In response to a question whether it would cause any offense by offering a choice of burial chambers or rings, both the Imam and the funeral directors confirmed that they wouldn't be. If it was a choice available they would work with the family of the deceased to carry out their wishes. However, they advised that there was a comparatively small population of Muslims in the Borough, and in their experience it was a minority of Muslims who wished to be buried in burial chambers. Concern was raised by the representatives of the extra cost of chambers being passed on to families at a time of grief and loss.

A member of the Committee noted that there were different branches of Islam, and for some branches chambers were preferred. It was noted the current practice in the Borough was to place the casket into a wooden frame, and they believed that a concrete ring would be an improvement on this structure.

Members questioned if there were any other issues within burials services for the Muslim Community and informed by the Funeral Directors that they would like to see the timings for burials extended, noting that in some areas of the country they buried up to 8pm.

The Committee also received evidence from Middlesbrough Council Burial Services regarding their use of burial chambers. Middlesbrough carried out approximately 60 Muslim burials per year and they had installed 38 concrete burial vaults approximately 25 years ago. There had been no demand for the vaults and they were not used until

approximately three years ago when the decision was made to reexamine the use of vaults to respond to request for same day burials more quickly. When the vaults were opened it was found that they were full of water and mud. They were therefore modified into burials rings by breaking out the bottom of the vaults, but water was still coming up from the soil.

The vaults had been used for weekend burials only, and families did not have an option of a standard plot on a weekend. Only 12 vaults had been used and they had not been popular, with the service receiving comments that they were too close together. The service skipped vaults to give more space between plots however the service had received requests to revert back to no vault burials. Middlesbrough Burial Services were reconsidering if there was a demand for burial vaults, and if so would install new vaults.

The terrain at Middlesbrough cemeteries was discussed. It was noted that the service had invested significantly in drainage and the water levels would be much worse if the work had not been done, however there was not a big improvement the water levels. Members asked if the terrain was similar in Stockton-on-Tees and informed that it was and the water table was very high in this area. The teams were working with water pumps up to the burial time.

Drawing the session to a close, the Committee thanked the representatives from Thornaby Funeral Services, Abu Bakr Mosque, Maryam Mosque, and Middlesbrough Council for their contributions.

AGREED the information be noted.

PLA/18/25 Chair's Update and Select Committee Work Programme 2025-2026

Consideration was given to the Work Programme.

AGREED that the Work Programme be noted.

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Place Select Committee

14 July 2025

SCRUTINY REVIEW OF MUSLIM AND FAITH BURIAL

Summary

Representatives from three local Mosques have been invited to the third evidence-gathering session for the Committee's review of Muslim and Faith Burials.

Detail

1. As part of the scoping process for this review, in addition to the Stockton-on-Tees Borough Council (SBC) departments with oversight of the Boroughs cemeteries, the Committee identified faith leaders as key contributors in relation to this scrutiny topic. Representative from three local Mosques have therefore been invited to the meeting, as follows:
 - Imam Sadiq Naeem from Ali Murtaza Mosque, Hartington Road
 - Imam Muhammad Anas Shah from Farooq e Azam Mosque & Islamic Centre Bowesfield Lane
 - Javed Iqbal from Usman e Ghani Mosque Northcote Street
2. They have been asked to explain their views on the arrangements for Muslim burial in the Borough and, in particular, their views on burial chambers.
3. Officers from Burial Services will also give a summary presentation including, further details on concrete burials rings, at the meeting. The presentation is attached.
4. A copy of the agreed scope and plan for this review is also included for information.

Name of Contact Officer: Michelle Gunn

Post Title: Scrutiny Officer

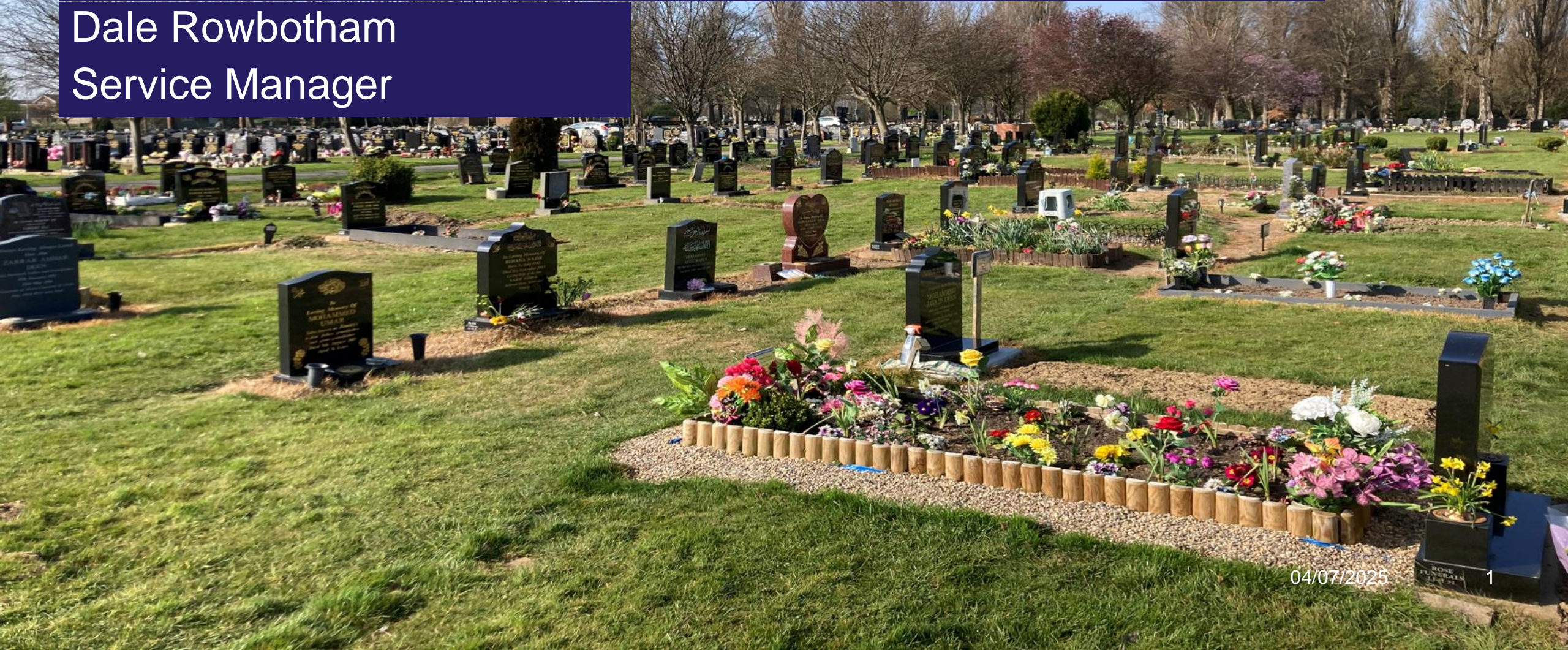
Telephone No: 01642 524987

Email Address: michelle.gunn@stockton.gov.uk

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Place Select Committee – Faith Burials Summary

Dale Rowbotham
Service Manager



Arrangement for Burials

- Burials are offered 7 days a week
- Same day burial
- Two sections dedicated to Muslim faith in Thornaby Cemetery
- One Muslim section in Oxbridge but this is full
- Weekend call out provision for Saturday and Sunday burials, exception is Christmas Day and Easter Sunday
- Registration of death and fully completed paperwork received before 11am Saturday for Saturday burial or before 5pm Saturday for Sunday burial
- Weekend burials are next in line or if accessible can use pre purchased plots

Burial Numbers

Year	Muslim	Jewish	Roman Catholic	Church of England	Unknown	Total
2020	18	0	81	133	283	515
2021	19	0	65	108	296	488
2022	25	0	54	72	352	503
2023	12	0	19	35	381	447
2024	11	0	14	32	354	411

Continuation of existing offer - Wooden Burial Frames



Experience of concrete vaults from Middlesbrough Borough Council



Request for Rings with cover



Concrete Burial Rings

Pro's	Con's
<ul style="list-style-type: none">• Once installed means less digging is required on the day of interment• Ring is not sealed at bottom so water is not trapped• Lids in sections so easy to remove	<ul style="list-style-type: none">• Need prior installation• Initial capital cost to purchase and install

Concrete Burial Rings Costs

Cost for installation	
Capital cost to install 16 rings	£21,280
Capital cost to install 10 rings	£14,740

Price for customers	
Right of Burial 100 Year Lease (Plot)	£1,030
Concrete Ring (Proposed cost of ring if 16 preinstalled)	£1,330
Concrete Ring (Proposed cost of ring if 10 preinstalled)	£1,474
Burial Fee	£790
Weekend Interment Surcharge	£550

Next Steps



Thank you and any Questions

??????

Place Select Committee
Review of Muslim and Faith Burial Services
Outline Scope

Scrutiny Chair (Project Director): Cllr Jim Beall	Contact details: jim.beall@stockton.gov.uk
Scrutiny Officer (Project Manager): Michelle Gunn	Contact details: Michelle.gunn@stockton.gov.uk
Departmental Link Officer: Dale Rowbotham	Contact details: dale.rowbotham@stockton.gov.uk
<p>Which of our strategic corporate objectives does this topic address?</p> <p>While the provision burial service does not naturally fit into any single area within the Stockton-on-Tees Plan, it is a service which, at some point, may be accessed by the whole community. It will also indirectly address the following sections of the Plan:</p> <p>Priority three – A great place to live, work, and visit, an environment that is well looked after, with outdoor spaces to enjoy and connect local amenities: Our open spaces will be attractive and accessible, including public realm in our town centre, as well as our parks, cemeteries, nature reserves and other grounds.</p> <p>Priority five – A sustainable Council: We will ensure our council is financially sustainable and manages our assets effectively to enhance their local impact. We will be a well-run council across areas of our business and continue to improve outcomes for communities.</p> <p>Transformation Powering Our Future - We will improve the way we work and deliver efficient, effective and value for money services within available financial resources.</p>	
<p>What are the main issues and overall aim of this review?</p> <p>The Council have a statutory responsibility to provide suitable burial provision which is discharged through the provision of cemeteries in Billingham, Oxbridge, Durham Road, Thornaby and Eaglescliffe.</p> <p>The provision of burial space is one of the most crucial and sensitive services that the Council provides. There can be significant social implications if the Council is unable to offer sufficient levels of burial provision to ensure that families are able to choose a grave space in geographical areas where they have a personal preference or a local connection with.</p> <p>There are also different religious rituals related to burial, and for some faiths the use of burial chambers/vaults are preferred. The provision/choice of the type of burial shows that as a local authority we are listening to our communities and endeavouring to provide a better and improving service.</p>	

<p>The scrutiny review aims to understand the need, as well as the associated financial and operational requirements, for the provision of a burial chambers/vaults within the boroughs cemeteries as an alternative option to the standard grave plot.</p>	
<p>The Committee will undertake the following key lines of enquiry:</p> <ul style="list-style-type: none"> • What options are currently available for burials? • What is the demand for burial chambers/vaults? • What types of burial chambers/vaults are available? • What are the space and other requirements for burial chambers/vaults? • What are the costs associated with burial chambers/vaults? • Which cemeteries in the borough would be able to accommodate burial chambers/vaults? • What are the operational requirements of providing chambers/vaults on the service? 	
<p>Who will the Committee be trying to influence as part of its work?</p> <p>Cabinet, Council.</p>	
<p>Expected duration of review and key milestones:</p> <p>6 months (reporting to Cabinet in November 2025)</p> <p>Approve scope and project plan – April 2025 Receive evidence – May 2025 – July 2025 Draft recommendations – September 2025 Final report – October 2025 Report to Cabinet – November 2025</p>	
<p>What information do we need?</p> <p>Existing information (background information, existing reports, legislation, central government documents, etc.):</p> <p>Place Select Committee Scrutiny Review of Burial Provision 2021 Current provision Data on number of faith burials taking place within the borough</p> <p>New information:</p> <p>Provision offered in other local authorities and take up of offer Details of potential providers and requirements/costs associated with burial chambers</p>	
<p>Who can provide us with further relevant evidence? (Cabinet Member, officer, service user, general public, expert witness, etc.)</p>	<p>What specific areas do we want them to cover when they give evidence?</p>

SBC Officers Dale Rowbotham Darren Robinson Erin Evans	<ul style="list-style-type: none"> • Background information • Current options for burial provision • Number of requests for faith burials • Estimated requirements/costs and potential locations of sites • Customer feedback on the service
Other Local Authorities	<ul style="list-style-type: none"> • Burial options provided for faith groups and associated costs/space required
Faith groups	<ul style="list-style-type: none"> • Burial requirements for different faiths • Current options being taken by faith groups for burial
Funeral Directors	<ul style="list-style-type: none"> • Demand for faith burials and costs associated
How will this information be gathered? (e.g. financial baselining and analysis, benchmarking, site visits, face-to-face questioning, telephone survey, survey) Committee meetings, reports, case studies desk based research, site visits	
How will key partners and the public be involved in the review? Committee meetings, information submissions	
How will the review help the Council meet the Public Sector Equality Duty? The Equality Act 2010 protects everyone from discrimination on grounds of nine Protected Characteristics (including – but not limited to – age, gender, disability, ethnicity), and advance equality of opportunity for those with Protected Characteristics. Public bodies must have due regard to the need to encourage people from protected groups to participate in public life or in other activities where their participation is disproportionately low. Reviewing whether to provide extra choice for burial will help address this.	
How will the review contribute towards the Joint Strategic Needs Assessment, or the implementation of the Health and Wellbeing Strategy? As the provision of choice helps to ensure people feel included with strong social connections, the review will indirectly contribute to Stockton-on-Tees Joint Health and Wellbeing Strategy 2025-2030: Focus Area 3: Everyone lives in healthy and sustainable places and communities.	
Provide an initial view as to how this review could lead to efficiencies, improvements and/or transformation: Burial services can include same day requests for the burial to take place following a death and providing a number of burial chambers/vaults that are available as soon as notified could offer an alternative appropriate burial option. However, the cost of initial construction of the chambers, extra space required, and operational impacts will need to be reflected in the cost to the family purchasing the grave plots. The review will therefore explore the requirements, cost, and demand for burial chambers/vault to ascertain whether it is a viable option to extend choice for our communities.	

Project Plan

Key Task	Details/Activities	Date	Responsibility
Scoping of Review	Information gathering	March 2025	Scrutiny Officer Link Officer
Tri-Partite Meeting	Meeting to discuss aims and objectives of review	24 March 2025	Select Committee Chair and Vice Chair, Cabinet Member(s), Director(s), Scrutiny Officer, Link Officer
Agree Project Plan	Scope and Project Plan agreed by Committee	14 April 2025	Select Committee
Publicity of Review	Determine whether Communications Plan needed	TBD	Link Officer, Scrutiny Officer
Obtaining Evidence	<p>Desktop evidence gathered by Community Services, Environment and Culture.</p> <p>Evidence from faith groups</p> <p>Evidence from funeral directors</p> <p>Examples of all types of chambers/vaults with costs</p> <p>Site Visit</p> <p>Evidence from other local authorities</p>	<p>19 May 2025</p> <p>9 June 2025</p> <p>14 July 2025</p>	Select Committee
Members decide recommendations and findings	Review summary of findings and formulate draft recommendations	15 September 2025	Select Committee
Circulate Draft Report to Stakeholders	Circulation of Report	September 2025	Scrutiny Officer
Tri-Partite Meeting	Meeting to discuss findings of review and draft recommendations	TBC	Select Committee Chair and Vice Chair, Cabinet Member(s), Director(s), Scrutiny Officer, Link Officer
Final Agreement of Report	Approval of final report by Committee	13 October 2025	Select Committee, Cabinet Member, Director

Key Task	Details/Activities	Date	Responsibility
Consideration of Report by Executive Scrutiny Committee	Consideration of report	18 November 2025	Executive Scrutiny Committee
Report to Cabinet/Approving Body	Presentation of final report with recommendations for approval to Cabinet	13 November 2025	Cabinet / Approving Body

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Agenda Item 6

Place Select Committee Work Programme 2025-2026

Date <u>(4pm unless stated)</u>	Topic	Attendance
Monday 14 April 2025	Scrutiny Review of Muslim and Faith Burial Services <ul style="list-style-type: none"> • Scope & Project Plan and background presentation 	Dale Rowbotham
Monday 19 May 2025	Monitoring: Progress Update - Planning (Development Management) and Adoption of Open Space Monitoring: Progress Update - Scrutiny Review of Domestic Waste Collections, Kerbside Recycling and Green Waste Collections Scrutiny Review of Muslim and Faith Burial Services <ul style="list-style-type: none"> • Evidence gathering 	Simon Grundy Dale Rowbotham Dale Rowbotham, Darren Robinson, & Erin Evans Funeral Director
Monday 9 June 2025	Monitoring: Action Plan - Scrutiny Review of Affordable Housing Scrutiny Review of Muslim and Faith Burial Services <ul style="list-style-type: none"> • Evidence gathering 	Jane Edmends/Alan Glew Dale Rowbotham, Darren Robinson, & Erin Evans Funeral Director & Community representative Middlesbrough Council (To Be Confirmed)
Monday 14 July 2025	Scrutiny Review of Muslim and Faith Burial Services <ul style="list-style-type: none"> • Evidence gathering 	Dale Rowbotham, Darren Robinson, & Erin Evans Farooq e Azam Mosque, Ali Murtaza Mosque, and Usman e Ghani Mosque representatives
Monday 15 September 2025 (informal)	Scrutiny Review of Muslim and Faith Burial Services <ul style="list-style-type: none"> • Summary of evidence 	Dale Rowbotham, Darren Robinson, & Erin Evans

Place Select Committee Work Programme 2025-2026

Date (4pm unless stated)	Topic	Attendance
Monday 13 October 2025	Monitoring: Progress Update - Scrutiny Review of Burial Provision Scrutiny Review of Muslim and Faith Burial Services <ul style="list-style-type: none"> Final report 	Dale Rowbotham Dale Rowbotham, Darren Robinson, & Erin Evans
Monday 10 November 2025	Monitoring: Progress Update - Scrutiny Review of Domestic Waste Collections, Kerbside Recycling and Green Waste Collections	Dale Rowbotham
Monday 15 December 2025		
Monday 12 January 2026		
Monday 16 February 2026		
Monday 9 March 2026		

To Schedule:

Scrutiny Review of Governance of Capital Projects